ARIZONA DEPARTMENT OF EDUCATION AZ Charter School Program Monitoring Handbook 2016-2017 1535 W. JEFFERSON STREET PHOENIX, AZ 85007

- (1) Equipment records shall be maintained accurately and shall include the following information:
 - (i) A description of the equipment.
- (ii) Manufacturer's serial number, model number, Federal stock number, national stock number, or other identification number.
 - (iii) Source of the equipment, including the award number.
 - (iv) Whether title vests in the recipient or the Federal Government.
- (v) Acquisition date (or date received, if the equipment was furnished by the Federal Government) and cost.
- (vi) Information from which one can calculate the percentage of Federal participation in the cost of the equipment (not applicable to equipment furnished by the Federal Government).
 - (vii) Location and condition of the equipment and the date the information was reported.
 - (viii) Unit acquisition cost.
- (ix) Ultimate disposition data, including date of disposal and sales price or the method used to determine current fair market value where a recipient compensates ED for its share.
- (2) Equipment owned by the Federal Government must be identified to indicate Federal ownership.
- (3) A physical inventory of equipment must be taken and the results reconciled with the equipment records at least once every two years. Any differences between quantities determined by the physical inspection and those shown in the accounting records must be investigated to determine the causes of the difference. The recipient shall, in connection with the inventory, verify the existence, current utilization, and continued need for the equipment.

A. Governance/Leadership

Element 1- The governing authority creates and monitors the strategic plan.

Indicator 1.1 – The governing authority demonstrates efforts to maintain the succession plan for governing board members and key school leadership to sustain the school's mission.

	Status	Description	
	Ineffective	The governing authority has not developed a succession plan for board members and key school leaders.	
	Developing	The governing authority has developed a succession plan for board members and key school leaders but lacks sustainability.	
	Effective	The governing authority has a sound succession plan for governing board members and key school leaders who are advocates for the school's mission and improvement efforts.	
	Highly Effective	The governing authority has a sound succession plan for governing board members and key school leaders who are advocates for the school's mission and improvement efforts. The plan provides opportunities for professional growth for leaders to sustain the school's mission.	
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Key Questions	Artifacts Reviewed
1. Does the membership of the board	
represent the broad cross-section of skills	
(finance, legal, academic, governance,	
facilities) to govern effectively?	
2. Does the governing authority have a	
targeted recruitment plan for its	
membership?	
3. Does the governing authority have a formal	
and transparent process for nominating and	
selecting new members?	
4. Does the governing authority consistently	
adhere to its formal nominating and	
selection process?	
5. Has the governing authority developed a	
formal assessment process to determine	
whether a candidate has the skill set,	
necessary time, philosophical alignment with	
the school, and temperament to serve as a	
member?	
6. Do the governing board members receive	
comprehensive training to help them be	
more effective?	

- Résumé or biographies of board members
- Member recruit plan
- Policies and procedures for nominating and selecting members
- Minutes from meetings documenting adherence to the nominating and selection process
- Standard list of interview questions asked of all candidates
- Numerical score sheet for evaluating candidates
- Governing authority training plan

Indicator 1.2 – The governing authority demonstrates efforts to allocate human, material, and fiscal resources for systemic and sustainable implementation of educational programs that enable all students to achieve expectations for their learning.

V	Status		Description
	Ineffective	The governing authority has not developed a system to provide adequate human, material, and fiscal resource to implement educational programs that enable all students to achieve expectations for their learning.	
	Developing	The governing authority has developed a preliminary system to provide adequate human, material, and fiscal resource to implement educational programs that enable all students to achieve expectations for their learning but lacks sustainability.	
	Effective	The governing authority has developed a sustainable system to provide adequate human, material, and fiscal resource to implement educational programs that enable all students to achieve expectations for their learning.	
	Highly Effective	The governing authority has developed a sustainable system to provide adequate human, material, and fiscal resource to implement educational programs that enable all students to achieve expectations for their learning. The system is a formalized and systematic process to determine and provide sufficient resources to support school's purpose, educational programs, and continuous improvement.	
Key	Key Questions		Artifacts Reviewed
1.	Does financial policy and procedure manual exist?		
2.		get produced in a timely roved by the governing	
3.	•	ng authority use forecasting ke intermediate range s?	
	Does the governing authority have the policies, processes, and procedures to ensure the school leaders have access to, hire, place, and retain qualified professional and support staff?		
5.	•	ng authority have the policies place for school leaders to use	

	to determine the number of personnel necessary to fill all the roles and responsibilities necessary to support the school purpose, educational programs, and continuous improvement?	
6.	Does the governing authority have a strategic plan to provide sustained fiscal resources to achieve the purpose and direction of the school?	
7.	Does the governing authority demonstrate efforts to sustain the strategic plan?	

- Governing authority policies, procedures, and practices
- Governing authority meeting agendas and minutes
- School/Staff/Student Handbooks
- Job description
- Performance evaluation process and procedures
- Financial policies and procedures manual
- Budget proposal
- Strategic fund development plan
- Examples of efforts to secure necessary materials and fiscal resources
- Alignment of budget with school purpose and directions
- Survey results
- Financial long range plan
- Documented waiting lists

Indicator 1.3 – The governing authority demonstrates efforts to monitor student achievement and determine the school's progress toward achieving the objectives of the school.

√ Status Description		Description
	Ineffective	The school has not developed an assessment system to monitor student achievement.
Either the system does not yield timely, accurate, meaningful, and useful		information or the leadership team does not use the information to determine the
Effective The school has developed a comprehensive assessment system achievement and uses timely, accurate, meaningful, and useful provided by the system to determine the school's progress town objectives of the school and evaluate the effectiveness of the		The school has developed a comprehensive assessment system to monitor student achievement and uses timely, accurate, meaningful, and useful information provided by the system to determine the school's progress toward achieving the objectives of the school and evaluate the effectiveness of the school academic operation.
	Highly Effective	The school has developed a comprehensive assessment system to monitor student achievement and uses timely, accurate, meaningful, and useful information to determine the school's progress toward achieving the objectives of the school and evaluate the effectiveness of the school academic operation. The system is a

	formalized and systematic process to provide directions, assistance, and resource to align, support, and enhance all parts of the system to improve student success.		
Key Q	uestions	Artifacts Reviewed	
1.	Does the school translate the mission and vision statements into SMART goals that address the learning of all students in all content areas?		
2.	Does the school have an assessment system that provides reliable and valid data to determine student achievement and success?		
3.	Is there a system in place to collect, analyze and report student achievement data to the governing authority in a clear, consistent and timely manner?		
4.	Does the school use data to determine if sufficient progress is being made and determine changes in program, instructional strategies or intervention?		
5.	Has the governing authority developed an evaluation process to measure the school leader's performance?		
6.	Does the evaluation process include the setting of clear performance goals for the school leader aligned with the objectives of the school?		

- SMART goals established by grade and content that addresses student achievement for all students
- Formative and summative assessments
- Evidence of data analysis, e.g., graphs and charts displaying results of student assessments, aggregated data, etc.
- Evidence of reliability and validity of assessments and data e.g., research reports, item analysis statistics, etc.
- Documentation that the board has a clear and consistent method of monitoring progress toward established goals
- Governing authority meeting agenda and minutes to review student achievement data
- School leader performance evaluation process and procedures
- Documentation demonstrating that annual performance reviews occurred

Indi	Indicator 1.4 – The governing authority demonstrates efforts to develop an organizational structure.			
	Status Description			
	Ineffective The governing authority has not developed an organizational structure.			
	Developing The governing authority has developed an organizational structure but lacks			

		clarity.		
E	Effective	The governing authority has developed an organizational structure. The reporting structure within the organization ensures the decisions and actions in accordance with defined roles and responsibilities of the governing body.		
	Highly Effective	The governing authority has developed an organizational structure. The reporting structure within the organization ensures the decisions and actions in accordance with defined roles and responsibilities of the governing body. The succession plan and organizational structure are consistent within the organization.		
Key (Questions		Artifacts Reviewed	
1.	•	erning authority have a e set of bylaws?		
2.	2. Do the bylaws have conflict of interest policies that align with 34 CFR 74.42?			
3.	 Is there a job description for the governing authority as a whole and for each officer position? 			
4.	4. Has the governing authority developed a reporting structure?			
5.	Does the governing authority consistently adhere to its reporting structure?			

- Organizational structure chart
- Bylaws
- Job description for the governing authority and officer positions
- Succession plan
- Policy review process
- Governing authority meeting agendas and minutes
- Governing authority reporting structure

A. Governance/Leadership

Element 2- The school leadership team executes the strategic plan effectively.

Indicator 2.1 – The school leadership team demonstrates efforts to monitor and evaluate student performance and school effectiveness.

 Status	Description	
Ineffective	The school leadership team has not developed a mechanism to monitor and	
	evaluate student performance and school effectiveness.	
Developing	The school leadership team has developed inadequate mechanism to monitor and	
	evaluate student performance and school effectiveness.	
Effective	The school leadership team has developed an interconnected mechanism to monitor	
	and evaluate student performance and school effectiveness.	

Hig	Highly The school leadership team has developed and described multiple mechanisms to		
Effective monitor and evaluate student pe		monitor and evaluate student p	erformance and school effectiveness.
Key Qu	estions		Artifacts Reviewed
1.	Does the scho	ol leader use multiple	
	objective met	rics to determine school success	
	(i.e. assessme	nt results, graduation rates,	
	student retent	ion rates, survey, etc.)?	
2.	Does the scho	ol leader ensure that what is	
	taught and w	hat is assessed are aligned?	
3. Does the school leader review assessment		ol leader review assessment	
	results with staff on a regular basis?		
4.	Does the scho	ol leader analyze data and	
	adjust education programs systematically in		
	response to data?		
5.	5. Are intervention programs documented and		
are the successes backed up by data?		sses backed up by data?	
6.	6. Does the school leader ensure alignment		
	each time who	en reviewing or revising	
	curriculum, ins	truction, and assessments?	

- Quarterly benchmark assessments
- Weekly formative assessments
- Evidence of intervention planning based on data analysis
- Summary graphs and charts displaying results of student assessments
- Agenda and meetings minutes between teachers and leaders that demonstrate discussion around student academic achievement
- Documentation of intervention programs
- Analysis of intervention effectiveness
- Curriculum map, instructional strategies identified by grade level and content area
- Curriculum, instruction, and assessments reviewed report and revised materials
- School leader reports to the governing authority on school's progress toward achieving the objectives

Indicator 2.2 – The school leadership team demonstrates efforts to monitor instructional practices, provide feedback, and make available opportunities for professional development.

 Status	Description	
Ineffective	The school leadership team has not developed a system to monitor and evaluate	
	instructional practices.	
Developing	The school leadership team has developed inadequate system to monitor and	
	evaluate instructional practices that provides neither analysis nor feedback to	
	further design professional development.	
Effective	The school leadership team has developed a system to monitor and evaluate	
	instructional practices. The system provides analysis and feedback to further design	

		professional development.	
	Highly The school leadership team has		developed a comprehensive system to monitor and
	Effective evaluate instructional practices.		. The system provides for data analysis and
		feedback which create multiple	e opportunities for professional development.
Ke	y Questions		Artifacts Reviewed
	1. Has the school	ol leader provided ample	
	daily instructi	onal time to support student	
	learning and	ample time to support teacher	
	in planning, c	collaboration, and reflection?	
	2. Are teachers	given access to ample	
	instructional r	esources?	
	3. Does the leader regularly evaluate the		
	effectiveness of teaching staff?		
		ol leader provided ample	
	resources and	d learning opportunities for	
		f to improve effectiveness?	
	5. Has the school	ol leader established a uniform	
	code of conduct throughout the school that		
	supports quality teaching and learning?		
	6. Has the school	ol leader developed a written	
	professional	development plan for	
	instructional i	mprovement based on multiple	
	sources of do	ıta?	

- School daily, weekly, yearly schedule
- Instructional resources available for teachers
- Teacher evaluation instruments and process
- Record of internal and external professional learning opportunities
- School wide instructional improvement plan
- Professional development plan

Indicator 2.3 – The school leadership team demonstrates efforts to engage leaders and instructional staff members in reflective self-assessment and school-wide assessment to identify areas for continuous improvement that aligns with the school's mission.

 Status	Description
Ineffective	The school leadership team has not yet developed an ongoing process for
	continuous improvement.
Developing	The school leadership team has developed inadequate ongoing process for
	continuous improvement. New improvement efforts are not informed by the results
	of earlier efforts through reflection and assessment.
Effective	The school leadership team has developed an ongoing process for continuous
	improvement. New improvement efforts are informed by the results of earlier
	efforts through reflection and assessment.
Highly	The school leadership team has developed a collaborative and ongoing process for

Eff	fective	•	mprovement efforts are informed by the results of on and assessment that are sustained and aligned
Key Questions			Artifacts Reviewed
1.		ol leader engage in reflective nt and school-wide	
2.		ent ongoing or based on ts and/or timeframes?	
3.		ol leader include teachers and sessment process?	
4.		eader responsive to feedback hered from assessments?	
5.		der translate results from the note articulated improvement	
6.	develop plan and engage	ol leader collaboratively s to address identified needs others in the implementation of mprovements?	

- Self and school-wide assessment results
- Dated documents or timelines provided that indicated when the assessments were administered
- Policies or procedures documentation to teachers indicating the leaders expectations for participating in the assessment process
- Correspondence with staff, staff meeting agendas indicating the involvement of other stakeholders in the assessment process and solicitation of feedback
- Surveys and analysis of results
- School-wide improvement plan
- Evidence of implementation of the plan

A. Governance/Leadership		
Element 3- Regulatory Compliance		
Indicator 3.1 - The grant recipient meets to ESEA.	he definition of	the term "charter school" in section 5210 of the
Criteria	Status	Artifacts Reviewed
The school has an approved charter contract with its sponsor complies with	Met	
ARS §15-183.	Not Met	
Date contract signed:	N/A	

2. The authorizer of the awarded schools		
shall make available to the public its	Met	
authorization policies which include a		
financial and academic performance	N. 1 . AA .	
framework and polices for reauthorizing	Not Met	
its schools primarily based on student		
achievement toward state mandated	N/A	
goals and assessments.	IN/A	
3. The school application clearly states		
that the charter school is a tuition free	Met	
public school and meets the federal	Not Met	
definition of a charter school ESEA 5210:		
	N/A	
A) in accordance with a specific		
State statute authorizing the		
granting of charters to schools, is		
exempt from significant State or		
local rules that inhibit the flexible		
operation and management of		
public schools, but not from any		
rules relating to the other		
requirements of this paragraph;		
(B) is created by a developer as		
a public school, or is adapted by		
a developer from an existing		
public school, and is operated		
under public supervision and		
direction;		
(C) operates in pursuit of a		
specific set of educational		
objectives determined by the		
school's developer and agreed to		
by the authorized public		
chartering agency;		
(D) provides a program of		
elementary or secondary		
education, or both;		
(E) is nonsectarian in its programs,		
admissions policies, employment		
practices, and all other		
operations, and is not affiliated		
with a sectarian school or		
religious institution;		
(F) does not charge tuition;		
(G) complies with the Age		
1		
Discrimination Act of 1975, title		
VI of the Civil Rights Act of 1964, title IX of the Education		
Amendments of 1972, section		
504 of the Rehabilitation Act of		

1973, and part B of the Individuals with Disabilities Education Act; (IH) is a school to which parents choose to send their children, and that admits students on the basis of a latery, if more students apply for admission than can be accommodated; (I) agrees to comply with the same Federal and State audit requirements as do other elementary schools and secondary schools in the State, unless such requirements are specifically waived for the purpose of this program; (I) meets all applicable Federal, State, and local health and safety requirements; (K) operates in accordance with State law; and (L) has a written performance contract with the authorized public chartering agency in the State that includes a description of how student performance will be measured in charter schools pursuant to State assessments that are required of other schools and pursuant to any other assessments mutually agreeable to the authorized public chartering agency and the charter school required public chartering agency and the charter school receiving the AZ CSP funds only benefit the students attending the charter school receiving the AZ CSP word. 4. All items purchased with AZ CSP funds only benefit the students attending the charter school receiving the AZ CSP word. 5. The school's governing body shall have written Conflict of Interest polices that conform to 34 CFR 75.524 and 525. 6. The charter school complies with the Age Discrimination Act of 1975, Title VI of the Ctivil Rights Act of 1964, Title IX of the Education Amendments of 1972, section 504 of the Rehabilitation Act of 1973, and Part B of the IDEA. 7. The charter school has created a Met			
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1973, and Part B of the IDEA.	I	1401 /4(61	
T77 5, dild Fdit b of file IDEA.		NI /A	
7. The charter school has created a Met	1973, and Part B of the IDEA.	IN/A	
I I	7. The charter school has created a	Met	

communication network with parents and	Not Met
community and avenues for parent	> 1/4
involvement in the life of the school.	N/A

- Approved charter contract
- School application
- Lottery policy
- School policy manual

B. Academic Program

Element 1- The school ensures strong academic outcomes for all students.

Indicator 1.1 – The school has an articulated curriculum aligned with the school's purpose and Arizona's College and Career Ready Standards.

 Status	Description
Ineffective	The school has not developed a system to create, implement, evaluate, and revise school curriculum including supplemental curriculum based on clearly defined and measurable expectations for student learning.
Developing	The school has developed a system to create, implement, evaluate, and revise school curriculum including supplemental curriculum. The system lacks cohesiveness or alignment with school's purpose.
Effective	The school has developed a system to create, implement, evaluate, and revise school curriculum including supplemental curriculum based on clearly defined and measureable expectations for student learning. The system demonstrates evidence of alignment between the curriculum and the school's purpose with systematic implementation across the school.
Highly Effective	The school has developed a system to create, implement, evaluate, and revise school curriculum including supplemental curriculum based on clearly defined and measurable expectations for student learning. The system demonstrates a formalized process of alignment with the curriculum and the school's purpose with systematic and sustainable implementation across the school.

Key Questions	Artifacts Reviewed
Is the curriculum, as described in the CSP application, aligned with Arizona's College and Career Ready Standards based on clearly defined and measurable expectations for student learning?	
 Do the curriculum materials provide a scope and sequence for instruction throughout the year? 	
Are teachers' lesson plans aligned to Arizona's College and Career Ready Standards, school curriculum, pacing, and	

the essential learning outcomes?	
 Does the school evaluate the effectiveness, efficiency, and equity of 	
the curriculum?	
Is there a process in place to review and revise curriculum materials based on student progress?	
6. Does the school have an improvement plan that addresses curriculum, instruction, and assessment?	

- Curriculum map
- Course of study
- Teachers' lesson plans
- Class observation records
- Instructional materials and supplementary materials utilized by teachers
- Curriculum review report
- Revised curriculum materials

$\sqrt{}$	Status		Description	
	Ineffective	The school has not yet developed a system to design, implement, evaluate, and adjust instructional methodology which is proven, research-based, and reflective of best practices.		
	Developing	The school has developed a system to design, implement, evaluate, and adjust instructional methodology which is proven, research-based, and reflective of best practices. The system lacks alignment with the curriculum and school's purpose.		
	Effective	The school has developed a system to design, implement, evaluate, and adjust instructional methodology which is proven, research-based, and reflective of best practices. The system demonstrates evidence of alignment with the curriculum and the school's purpose with systematic implementation across the school.		
	Highly Effective	The school has developed a system to design, implement, evaluate, and adjust instructional methodology which is proven, research-based, and reflective of best practices. The system demonstrates a formalized process of alignment with the curriculum and the school's purpose with systematic and sustainable implementation across the school.		
Key Questions			Artifacts Reviewed	
Has the school identified and adopted research-based instructional methodologies, as described in the CSP application, aligned with the curriculum				

Do teachers' lesson plans reflect	
adopted instructional methodologies?	
Do teachers within a grade level or	
content area use adopted instructional	
methodologies?	
Does the school evaluate the	
effectiveness and efficiency of the	
instructional methodologies implemented?	
Is there a process in place to review and	
improve instructional methodologies	
based on student progress?	
Does the school have a formalized	
process to engage staff in collaborative	
learning communities to improve	
instruction and student learning?	
	adopted instructional methodologies? Do teachers within a grade level or content area use adopted instructional methodologies? Does the school evaluate the effectiveness and efficiency of the instructional methodologies implemented? Is there a process in place to review and improve instructional methodologies based on student progress? Does the school have a formalized process to engage staff in collaborative learning communities to improve

- Instructional strategies identified by grade level and content area
- Instructional materials and supplementary materials utilized by teachers
- Lesson plans
- Evidence that teachers are utilizing expected instructional strategies
- Evidence that teachers are working collaboratively to identify learning outcomes
- Evidence that improvements were made to content and instructional strategies

neffective	The school has not developed a	
	defined performance measures	a comprehensive assessment system based on clearly s.
Developing		ssessment system based on clearly defined stem is not comprehensive and is not aligned with the ctices.
ffective		mprehensive assessment system based on clearly so the system demonstrates evidence of alignment onal practices.
lighly Effective	The school has developed a comprehensive assessment system based on clearly defined performance measures aligned with the curriculum and instructional methodology. The system demonstrates a formalized process to yield reliable, valid, and bias free information to assess student performance on expectations for student learning; to conduct a systematic analysis of instructional effectiveness; to adjust curriculum and instruction in response to data from multiple assessments.	
	fective	performance measures. The system curriculum and instructional practice. The school has developed a condefined performance measures with the curriculum and instruction and instruction defined performance measures methodology. The system demonstrated walid, and bias free information student learning; to conduct a sadjust curriculum and instruction

a comprehensive assessment system, as described in the CSP application, which is aligned with the curriculum and instructional methodology?	
 Does the system provide reliable and valid data for teachers and administrators to monitor student progress? 	
3. Is there a system in place to collect, analyze and report student performance data at the classroom, grade, and school level?	
4. Do teachers and administrators utilize data to evaluate student learning and instructional effectiveness?	
5. Do teachers utilize the data to determine if sufficient academic progress is being made and adjust instruction for continuous improvement?	
 Are teachers and administrators regularly engaged in professional development programs related to the evaluation, interpretation, and use of data? 	

- Teacher developed, benchmark, formative, summative assessments
- Documentation or description of evaluation protocols
- Variety of assessment reports
- Evidence of data analysis
- Evidence of instructional strategy planning based on data analysis
- Agenda and meeting minutes with teachers and staff addressing data analysis, use of student achievement data to monitor student progress
- Professional development calendar and agendas by topic
- Tools to assess PD effectiveness

Indicator 1.4 – The school complies with sections 613(a)(5) and 613(e)(1)(B) of the Individuals with Disabilities Education Act – ESEA 5203 Compliance		
Key Q	Questions	Artifacts Reviewed
Yes No	 Are the proposed programs, as described in the AZ CSP application, evident during class observations? 	
Yes	Is IEP implementation, as described in the AZ CSP application, evident	
No Yes	during class observations? 3. Is 504 Plan implementation, as	

No	described in the AZ CSP application,
	evident during class observations?

- Description of referral process
- Description of IEP process
- Description of 504 Plan
- Budget for counseling and referral

C. Operation

Indicator 1.1 Financial Records - The charter school utilizes an acceptable and appropriate system for maintaining financial records related to AZ CSP purchases.

Criteria	Status	Artifacts Reviewed
1. School has a clearly organized system for maintaining receipts/invoices for all	Met	
purchases made with AZ CSP funds, which denote Planning and	Not Met	
Implementation expenses.	N/A	
2. Clearly identifiable receipts can be matched to the approved AZ CSP grant	Met	
budget for any selected items.	Not Met	
	N/A	
3. All items/services purchased with AZ CSP funds are allowable.	Met	
	Not Met	
	N/A	
4. School stores receipts and financial records in a manner that minimizes the possibility of destruction (locked, fireproof storage, regular off-site backups of electronic records).	Met	
	Not Met	
	N/A	

- Documentation of all purchases and receipts using AZ CSP funds
- School financial policy/manual

Indicator 1.2 Financial statements provided to governing body on a regular basis – The school		
administration provides timely financial reports to its Governing Body for review and approval.		
Criteria	Status	Artifacts Reviewed
1. School regularly generates financial	Met	

statements for the Governing Body.	Not Met	
	N/A	
2. School submits and Governing Body reviews and approves financial	Met	
statements as documented in board agendas and minutes.	Not Met	
	N/A	
3. Governing Body meeting minutes document discussions demonstrating fiduciary oversight of school.	Met	
	Not Met	
	N/A	

- Financial reports
- Evidence in board meeting agendas and minutes that financial reports have been submitted for review/approval
- Documentation in minutes of financial oversight by the board
- Financial policy discussions, review of financial statements, development/review/revisions/approval of school budget, purchases, etc.

Indicator 1.3 Risk Management - The school segregates among staff or directors various financial duties		
to minimize the risk of fraud or misuse of funds.		
Criteria	Status	Artifacts Reviewed
1. Approved policies specify segregation of financial duties by position/person	Met	
responsible.	Not Met	
	N/A	
2. Check writing and deposits are done by separate individuals.	Met	
	Not Met	
	N/A	
3. Access to Petty Cash guidelines and allowable uses are included in school's financial policies.	Met	
	Not Met	
, ,	N/A	

- Evidence of strong financial controls
- Internal financial controls
- Segregation of duties

Independent audit findings

Indicator 1.4 Inventory - The school has implemented an inventory control procedure that ensures items purchased with AZ CSP funds are identified, marked, and accounted for on a regular basis.

Criteria	Status	Artifacts Reviewed
The school has an inventory control system for high-cost items that meets the requirements of EDGAR.	Met	
	Not Met	
	N/A	
Policy requires a full inventory with established frequency.	Met	
. ,	Not Met	
Most recent inventory date	N/A	
3. All AZ CSP purchases are clearly	Met	
identified and included in the inventory report.	Not Met	
	N/A	
4. The inventory report includes all required item information as identified in EDGAR 34 C.F.R. 74.34 (f).	Met	
	Not Met	
	N/A	
5. Capital outlay purchases (items or equipment purchased with AZ CSP funds) are identified with unique code and school name.	Met	
	Not Met	
	N/A	
School loans do not use capital outlay items purchased by AZ CSP as collateral.	Met	
	Not Met	
	N/A	
7. The inventory report shows the final disposition date, reason, and how AZ CSP-funded items	Met	
	Not Met	
were removed from inventory.	N/A	

- Inventory report
- Policies